

Executive Branch Personnel Public Financial Disclosure Report (OGE Form 278e)

Filer's Information

HERSHMAN, LISA W.
Deputy Chief Management Officer, CMO, Department of Defense
Date of Appointment: 04/03/2018

Other Federal Government Positions Held During the Preceding 12 Months: None

Electronic Signature - I certify that the statements I have made in this form are true, complete and correct to the best of my knowledge.
eSigned in FDM by:
LISA W. HERSHMAN
User ID: d43ac269d3947de907ec27167ae1de834d4a59869b155af773c21f43118252dcd6650114d59b
08/06/2018

Agency Ethics Official's Opinion - On the basis of information contained in this report. I conclude that the filer is in compliance with applicable laws and regulations(Subject to any comments below).
eSigned in FDM by:
Dani Irvine
User ID: 83a62e2f6d1b7eac3d85d16be50d995aa403e68d0176d56b99cca278b2ff99eb543c8755137b
09/06/2018

Other review conducted by
Supervisor:
eSigned in FDM by:
JOHN H. GIBSON
User ID: f03b0d54f75c4acb265920f9d862ea23915c7839a2a210f7170f3c66d7a282dfd296692de6
09/04/2018

U.S. Office of Government Ethics Certification

1. Filer's Positions Held Outside United States Government

#	NAME	CITY, STATE	OGE TYPE	POSITION	FROM	TO
1	1st Source Bank	South Bend, IN, USA	Business Enterprise	Board Member	04/2018	Present
2	DeNovo Group	Arlington , VA, USA	Business Enterprise	Proprietor	06/2011	04/2018
3	Indiana Commission for Higher Education	Indianapolis, IN, USA	State Government	Commissioner	08/2015	Present

4	Scrum Alliance, Inc.	Denver, CO, USA	Non-Profit Organiza Board Member tion	04/2015 03/2018
5	Scrum Alliance, Inc.	Denver, CO, USA	Non-Profit Organiza Consultant tion	01/2017 04/2018
6	Scrum@Scale, LLC	Arlington, VA, USA	Business Enterprise Board Member	04/2018 Present
7	USAA	San Antonio, TX, USA	Business Enterprise Consultant	07/2014 08/2017

2. Filer's Employment Assets & Income and Retirement Accounts

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	Retirement Account: General Electric (401K): Former Employer	Yes	\$15,001 - \$50,000		None (or less than \$201)
1.1	RSP US Equity Fund (GESSX)	Yes	\$15,001 - \$50,000		None (or less than \$201)
1.2	Stock Fund (GE)	Yes	\$15,001 - \$50,000		\$201 - \$1,000
2	Avnet 401(k): Former Employer	Yes	\$100,001 - \$250,000	Dividends	\$201 - \$1,000
2.1	Fidelity Diversified International K (FDIKX)	Yes	\$15,001 - \$50,000		\$1,001 - \$2,500
2.2	DFA US Target Value I (DFFVX)	Yes	\$15,001 - \$50,000		\$1,001 - \$2,500
2.3	Fidelity Equity Income K (FEIKX)	Yes	\$15,001 - \$50,000		\$2,501 - \$5,000
3	Ingram Micro (401K): Former Employer	Yes	\$50,001 - \$100,000		None (or less than \$201)
3.1	Fidelity Diversified International K6 (FKIDX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
3.2	PRMCP Odyssey Growth (POGRX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
3.3	Loomis Core PL BD N (NERNX)	Yes	\$15,001 - \$50,000		None (or less than \$201)
3.4	Dodge and Cox Balanced Fund (DODBX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
3.5	Fidelity Freedom 2030 K (FSNQX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
4	American Funds (SEP): Former Self-Employment Account	Yes	\$100,001 - \$250,000		None (or less than \$201)
4.1	Investment Company of America A (AIVSX)	Yes	\$15,001 - \$50,000		None (or less than \$201)
4.2	Growth Funds of America A (AGTHX)	Yes	\$15,001 - \$50,000		None (or less than \$201)
4.3	Small Cap World Fund A (SMCWX)	Yes	\$100,001 - \$250,000		None (or less than \$201)
5	DeNovo Group Holdings (SEP): Former Self-Employment Account	Yes	\$100,001 - \$250,000		None (or less than \$201)
5.1	MFS Heritage Trust	Yes	\$100,001 - \$250,000		None (or less than \$201)
5.2	Purdue Federal Credit Union Checking & Savings	N/A	\$100,001 - \$250,000		None (or less than \$201)
6	DeNovo Group	N/A		Business Income	\$527834

3. Filer's Employment Agreements and Arrangements

#	EMPLOYER OR OTHER PARTY TO AGREEMENT/ARRANGEMENT	CITY/STATE	STATUS AND TERMS	DATE
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1	Scrum Alliance	Denver, CO, USA	Payment for services: Final payment under prior consulting agreement. Pending final payment of Executive Management Contract.
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4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

#	SOURCE NAME	CITY, STATE	BRIEF DESCRIPTION OF DUTIES
1	DeNovo Group	Indianapolis, IN	Sole Proprietor
2	Scrum Alliance	Denver, CO	Executive management services
3	USAA	San Antonio, TX	Consulting and training services

5. Spouse's Employment Assets & Income and Retirement Accounts

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	State of Indiana (Deferred Compensation Fund): Spouse's Former Employer	Yes	\$15,001 - \$50,000		None (or less than \$201)
1.1	Fidelity Diversified International K6	Yes	\$1,001 - \$15,000		None (or less than \$201)
1.2	Vanguard Capital Opportunity	Yes	\$15,001 - \$50,000		None (or less than \$201)
1.3	Vanguard Extended Market	Yes	\$1,001 - \$15,000		None (or less than \$201)
2	State of Indiana (Legislator's Defined Contribution Fund): Spouse's Former Employer	Yes	\$250,001 - \$500,000		\$5,001 - \$15,000
2.1	Fixed Income Fund	Yes	\$15,001 - \$50,000		None (or less than \$201)
2.2	Inflation Linked Fixed Income Fund	Yes	\$15,001 - \$50,000		None (or less than \$201)
2.3	Large Cap Equity Index Fund	Yes	\$50,001 - \$100,000		None (or less than \$201)
2.4	Small Mid-Cap Equity Fund	Yes	\$50,001 - \$100,000		None (or less than \$201)
2.5	INPRS 2030 Fund	Yes	\$15,001 - \$50,000		None (or less than \$201)
2.6	INPRS 2040 Fund	Yes	\$50,001 - \$100,000		None (or less than \$201)
2.7	INPRS 2060 fund	Yes	\$15,001 - \$50,000		None (or less than \$201)
3	Indiana University: Spouse's Former Employer	Yes	\$1,001 - \$15,000		None (or less than \$201)
3.1	TIAA 403(B) Lifecycle 2030	Yes	\$1,001 - \$15,000		None (or less than \$201)
3.2	TIAA 457(B) - Cref Lifecycle 2030 Fund (TCLNX)	Yes	\$1,001 - \$15,000		None (or less than \$201)
4	Barnes & Thornburg LLP 401(k): Spouse's Current Employer	Yes	\$1,001 - \$15,000		None (or less than \$201)
4.1	Fidelity Low Price Stock	Yes	\$1,001 - \$15,000		None (or less than \$201)
4.2	Vanguard Retirement 2050	Yes	\$1,001 - \$15,000		None (or less than \$201)

6. Other Assets and Income

#	DESCRIPTION	EIF	VALUE	INCOME TYPE	INCOME AMOUNT
1	Lafayette Bank and Trust	N/A	\$1,001 - \$15,000		None (or less than \$201)
2	Purdue Federal Credit Union - checking/savings	N/A	\$1,001 - \$15,000		None (or less than \$201)
3	1st Source Bank (SRCE)	N/A	\$50,001 - \$100,000		None (or less than \$201)
4	GE Employee's Federal Credit Union	N/A	\$1,001 - \$15,000		None (or less than \$201)
5	Purdue Federal Credit Union - savings/checking	N/A	\$50,001 - \$100,000		None (or less than \$201)

7. Transactions

This report has no reported Transactions

8. Liabilities

#	CREDITOR NAME	TYPE OF LIABILITY	AMOUNT	YEAR INCURRED	INTEREST RATE	TERM
1	Purdue Federal Credit Union	Home Equity Line of Credit	\$15,001 - \$50,000	2002	5.5%	On Demand
2	Purdue Federal Credit Union	Credit Card/Revolving Charge Account	\$15,001 - \$50,000	2018	13.5%	On Demand

9. Gifts and Travel Reimbursements

This report has no reported Gifts and Reimbursements

Summary of Contents

1. Filer's Positions Held Outside United States Government

Part 1 discloses positions that the filer held at any time during the reporting period (excluding positions with the United States Government). Positions are reportable even if the filer did not receive compensation. This section does not include the following: (1) positions with religious, social, fraternal, or political organizations; (2) positions solely of an honorary nature; (3) positions held as part of the filer's official duties with the United States Government; (4) mere membership in an organization; and (5) passive investment interests as a limited partner or non-managing member of a limited liability company.

2. Filer's Employment Assets & Income and Retirement Accounts

Part 2 discloses the following:

- Sources of earned and other non-investment income of the filer totaling more than \$200 during the reporting period (e.g., salary, fees, partnership share, honoraria, scholarships, and prizes)

- Assets related to the filer's business, employment, or other income-generating activities that (1) ended the reporting period with a value greater than \$1,000 or (2) produced more than \$200 in income during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

3. Filer's Employment Agreements and Arrangements

Part 3 discloses agreements or arrangements that the filer had during the reporting period with an employer or former employer (except the United States Government), such as the following:

- Future employment
- Leave of absence
- Continuing payments from an employer, including severance and payments not yet received for previous work (excluding ordinary salary from a current employer)
- Continuing participation in an employee welfare, retirement, or other benefit plan, such as pensions or a deferred compensation plan
- Retention or disposition of employer-awarded equity, sharing in profits or carried interests (e.g., vested and unvested stock options, restricted stock, future share of a company's profits, etc.)

4. Filer's Sources of Compensation Exceeding \$5,000 in a Year

Part 4 discloses sources (except the United States Government) that paid more than \$5,000 in a calendar year for the filer's services during any year of the reporting period. The filer discloses payments both from employers and from any clients to whom the filer personally provided services. The filer discloses a source even if the source made its payment to the filer's employer and not to the filer. The filer does not disclose a client's payment to the filer's employer if the filer did not provide the services for which the client is paying.

5. Spouse's Employment Assets & Income and Retirement Accounts

Part 5 discloses the following:

- Sources of earned income (excluding honoraria) for the filer's spouse totaling more than \$1,000 during the reporting period (e.g., salary, consulting fees, and partnership share)
- Sources of honoraria for the filer's spouse greater than \$200 during the reporting period
- Assets related to the filer's spouse's employment, business activities, other income-generating activities that (1) ended the reporting period with a value greater than \$1,000 or (2) produced more than \$200 in income during the reporting period (e.g., equity in business or partnership, stock options, retirement plans/accounts and their underlying holdings as appropriate, deferred compensation, and intellectual property, such as book deals and patents)

This section does not include assets or income from United States Government employment or assets that were acquired separately from the filer's spouse's business, employment, or other income-generating activities (e.g., assets purchased through a brokerage account). Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF). Amounts of income are not required for a spouse's earned income (excluding honoraria).

6. Other Assets and Income

Part 6 discloses each asset, not already reported, that (1) ended the reporting period with a value greater than \$1,000 or (2) produced more than \$200 in investment income during the reporting period. For purposes of the value and income thresholds, the filer aggregates the filer's interests with those of the filer's spouse and dependent children. This section does not include the following types of assets: (1) a personal residence (unless it was rented out during the reporting period); (2) income or retirement benefits associated with United States Government employment (e.g., Thrift Savings Plan); and (3) cash accounts (e.g., checking, savings, money market accounts) at a single financial institution with a value of \$5,000 or less (unless more than \$200 of income was produced). Additional exceptions apply. Note: The type of income is not required if the amount of income is \$0 - \$200 or if the asset qualifies as an excepted investment fund (EIF).

7. Transactions

Part 7 discloses purchases, sales, or exchanges of real property or securities in excess of \$1,000 made on behalf of the filer, the filer's spouse or dependent child during reporting period. This section does not include transactions that concern the following: (1) a personal residence, unless rented out; (2) cash accounts (e.g., checking, savings, CDs, money market accounts) and money market mutual funds; (3) Treasury bills, bonds, and notes; and (4) holdings within a federal Thrift Savings Plan account. Additional exceptions apply.

8. Liabilities

Part 8 discloses liabilities over \$10,000 that the filer, the filer's spouse or dependent child owed at any time during the reporting period. This section does not include the following types of liabilities: (1) mortgages on a personal residence, unless rented out (limitations apply for PAS filers); (2) loans secured by a personal motor vehicle, household furniture, or appliances, unless the loan exceeds the item's purchase price; and (3) revolving charge accounts, such as credit card balances, if the outstanding liability did not exceed \$10,000 at the end of the reporting period. Additional exceptions apply.

9. Gifts and Travel Reimbursements

This section discloses:

- Gifts totaling more than \$390 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.
- Travel reimbursements totaling more than \$390 that the filer, the filer's spouse, and dependent children received from any one source during the reporting period.

For purposes of this section, the filer need not aggregate any gift or travel reimbursement with a value of \$156 or less. Regardless of the value, this section does not include the following items: (1) anything received from relatives; (2) anything received from the United States Government or from the District of Columbia, state, or local governments; (3) bequests and other forms of inheritance; (4) gifts and travel reimbursements given to the filer's agency in connection with the filer's official travel; (5) gifts of hospitality (food, lodging, entertainment) at the donor's residence or personal premises; and (6) anything received by the filer's spouse or dependent children totally independent of their relationship to the filer. Additional exceptions apply.

Privacy Act Statement

Title I of the Ethics in Government Act of 1978, as amended (the Act), 5 U.S.C. app. § 101 et seq., as amended by the Stop Trading on Congressional Knowledge Act of 2012 (Pub. L. 112-105) (STOCK Act), and 5 C.F.R. Part 2634 of the U. S. Office of Government Ethics regulations require the reporting of this information. The primary use of the information on this report is for review by Government officials to determine compliance with applicable Federal laws and regulations. This report may also be disclosed upon request to any requesting person in accordance with sections 105 and 402(b)(1) of the Act or as otherwise authorized by law. You may inspect applications for public access of your own form upon request. Additional disclosures of the information on this report may be made: (1) to any requesting person, subject to the limitation contained in section 208(d)(1) of title 18, any determination granting an exemption pursuant to sections 208(b)(1) and 208(b)(3) of title 18; (2) to a Federal, State, or local law enforcement agency if the disclosing agency becomes aware of violations or potential violations of law or regulation; (3) to another Federal agency, court or party in a court or Federal administrative proceeding when the Government is a party or in order to comply with a judge-issued subpoena; (4) to a source when necessary to obtain information relevant to a conflict of interest investigation or determination; (5) to the National Archives and Records Administration or the General Services Administration in records management inspections; (6) to the Office of Management and Budget during legislative coordination on private relief legislation; (7) to the Department of Justice or in certain legal proceedings when the disclosing agency, an employee of the disclosing agency, or the United States is a party to litigation or has an interest in the litigation and the use of such records is deemed relevant and necessary to the litigation; (8) to reviewing officials in a new office, department or agency when an employee transfers or is detailed from one covered position to another; (9) to a Member of Congress or a congressional office in response to an inquiry made on behalf of an individual who is the subject of the record; (10) to contractors and other non-Government employees working on a contract, service or assignment for the Federal Government when necessary to accomplish a function related to an OGE Government-wide system of records; and (11) on the OGE Website and to any person, department or agency, any written ethics agreement filed with OGE by an individual nominated by the President to a position requiring Senate confirmation. See also the OGE/GOVT-1 executive branch-wide Privacy Act system of records.

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